

## Net Service Expenditure analysed by Service

	Actuals 20/21	Budget 21/22	Budget 22/23
Summary	£'000	£'000	£'000
Assistant Chief Executive	1,656	1,834	1,803
Customer & Resources	4,054	3,944	3,960
Finance & Trading	7,234	6,526	6,318
People & Places	1,805	1,548	2,061
Planning & Regulatory Services	1,769	1,626	1,801
Strategic Head Commercial and Property	1,673	1,536	1,586
	<u>18,191</u>	<u>17,015</u>	<u>17,529</u>
Items outside General Fund		(232)	(232)
		<u>16,783</u>	<u>17,297</u>

	Actuals 20/21	Budget 21/22	Budget 22/23
Summary	£'000	£'000	£'000
Pay Costs	17,042	17,374	18,113
IAS19	0	0	0
Premises and Grounds	2,280	2,260	2,298
Transport	3,167	3,448	3,504
Supplies & Services	2,593	2,618	2,667
Supplies & Services IT	992	1,000	1,079
Agency & Contracted	7,928	3,882	3,546
Agency & Contracted - Partnerships	2,567	1,764	1,717
Agency & Contracted - Direct Services	4,300	4,484	4,620
Transfer Payments - Benefits	21,391	22,138	22,138
Transfer Payments - Other	1,245	329	539
Support Services	274	326	326
Funds drawn to/from Reserves	414	51	121
Capital Charges	317	445	646
Income - Other	(5,719)	(2,503)	(2,353)
Income - Gov Gnts	(24,329)	(22,519)	(22,552)
Income - Fees and Charges	(7,443)	(8,586)	(9,241)
Recharges	(6,506)	(6,968)	(7,121)
Recharges - Partnerships and Capital charges	<u>(2,323)</u>	<u>(2,527)</u>	<u>(2,516)</u>
	<u>18,191</u>	<u>17,015</u>	<u>17,529</u>
Items outside General Fund		(232)	(232)
		<u>16,783</u>	<u>17,297</u>

## Analysis of budget changes between 21/22 and 22/23

Base Budget 2021/22	16,783
Inflation and other adjustments	510
Net Savings agreed previous years	(481)
New Growth	496
White Oak Leisure Centre	235
New savings/income	(246)
<b>Proposed Budget 2022/23</b>	<u><u>17,297</u></u>

Net Service Expenditure analysed by Service	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Assistant Chief Executive</b>			
Action and Development	1	8	8
Consultation and Surveys	0	4	4
Corporate Management	1,008	1,146	1,287
Corporate - Other	30	169	(27)
Elections	135	125	127
External Communications	192	222	227
Performance Improvement	0	(0)	(0)
Register of Electors	237	204	211
Administrative Expenses - Legal and Democratic	0	0	0
Administrative Expenses - Transformation and Strategy	4	5	6
Support - General Admin (Print Shop)	50	(49)	(41)
<b>Total Service Expenditure</b>	<b>1,656</b>	<b>1,834</b>	<b>1,803</b>

## Net Service Expenditure analysed by Service

Net Service Expenditure analysed by Service	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Assistant Chief Executive</b>			
Pay Costs	1,310	1,359	1,516
Premises and Grounds	0	0	0
Transport	0	0	0
Supplies & Services	380	259	265
Supplies & Services IT	83	65	66
Agency & Contracted	95	379	188
Agency & Contracted - Direct Services	0	0	0
Funds drawn to/from Reserves	93	42	42
Income - Other	(42)	0	0
Income - Gov Gnts	(65)	(7)	(7)
Income - Fees and Charges	(177)	(237)	(243)
Recharges	(22)	(25)	(25)
<b>Total Service Expenditure</b>	<b>1,656</b>	<b>1,834</b>	<b>1,803</b>

**Analysis of budget changes between 21/22 and 22/23**

<b>Base Budget 2021/22</b>	1,834
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	26
Planned Savings agreed previous years	0
<u>SCIAs 2022/23</u>	
22/23 SCIA13 Corp Mgt:	(35)
22/23 NI Levy per Fin Plan	140
Other Adjustments	(162)
<b>Proposed Budget 2022/23</b>	<b><u>1,803</u></b>

## Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Customer &amp; Resources</b>			
Asset Maintenance IT	289	296	302
Benefits Admin	(45)	148	48
Benefits Grants	(36)	(25)	(25)
Civic Expenses	16	17	18
Corporate Projects	109	71	39
Democratic Services	162	168	172
Dartford Rev&Ben Partnership Hub (SDC costs)	0	0	0
Land Charges	(55)	(118)	(115)
Local Tax	359	(85)	(78)
Administrative Expenses - Corporate Services	6	23	24
Administrative Expenses - Legal and Democratic	58	72	72
Administrative Expenses - Human Resources	10	9	9
Administrative Expenses - Property	0	0	0
Administrative Expenses - Revenues and Benefits	0	0	0
Street Naming	(2)	2	2
Support - Rev & Ben Control	215	224	232
Support - Counter Fraud	56	52	52
Support - Contact Centre	703	855	874
Support - Central Offices - Facilities	273	279	239
Support - General Admin	1	5	5
Support - General Admin (Post/Scanning)	173	219	247
Support - Health and Safety	12	8	5
Support - IT	1,114	1,071	1,149
Support - Legal Function	219	259	267
Support - Local Offices	0	0	0
Support - Nursery	1	0	0
Support - Human Resources	414	398	421
<b>Total Service Expenditure</b>	<b>4,054</b>	<b>3,944</b>	<b>3,960</b>

## Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Customer &amp; Resources</b>			
Pay Costs	4,312	4,539	4,593
Premises and Grounds	68	68	70
Transport	6	10	10
Supplies & Services	480	639	635
Supplies & Services IT	720	916	956
Agency & Contracted	3,042	171	123
Agency & Contracted - Partnerships	1,288	1,446	1,370
Agency & Contracted - Direct Services	20	24	25
Transfer Payments - Benefits	21,391	22,138	22,138
Transfer Payments - Other	1	0	0
Support Services	0	0	0
Funds drawn to/from Reserves	435	(285)	(236)
Income - Other	(3,095)	(152)	(152)
Income - Gov Gnts	(22,382)	(22,512)	(22,512)
Income - Fees and Charges	(199)	(773)	(785)
Recharges	(199)	(202)	(209)
Recharges - Partnerships	(1,834)	(2,082)	(2,064)
<b>Total Service Expenditure</b>	<b>4,054</b>	<b>3,944</b>	<b>3,960</b>

**Analysis of budget changes between 21/22 and 22/23**

<b>Base Budget 2021/22</b>	3,944
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	110
Planned Savings agreed previous years	(100)
<u>SCIAs 2022/23</u>	
22/23 SCIA 5 Agresso Systems Support and Development	20
22/23 SCIA 10 IT Reduced Use of Printers	(9)
Other Adjustments	(5)
<b>Proposed Budget 2022/23</b>	<b><u><u>3,960</u></u></b>

## Net Service Expenditure analysed by Service

	Actuals 20/21 £'000	Budget 21/22 £'000	Budget 22/23 £'000
<b>Finance &amp; Trading</b>			
Asset Maintenance CCTV	18	19	19
Asset Maintenance Countryside	8	9	9
Asset Maintenance Direct Services	58	42	42
Asset Maintenance Playgrounds	12	16	16
Asset Maintenance Public Toilets	0	16	16
Car Parks	60	(1,198)	(1,495)
CCTV	274	262	281
Civil Protection	50	49	52
Corporate Management	0	0	0
Car Parking - On Street	179	(245)	(271)
Emergency	70	81	83
Parking Enforcement - Tandridge DC	(80)	(39)	(36)
Estates Management - Grounds	139	125	133
Housing Advances	(0)	1	1
Kent Resource Partnership	0	0	0
Markets	(111)	(217)	(343)
Members	421	473	483
Misc. Finance	276	1,580	1,640
Parks - Greensand Commons Project	4	0	0
Parks and Recreation Grounds	130	132	139
Parks - Rural	185	165	181
Public Transport Support	0	0	0
Refuse Collection	2,807	2,913	2,868
Administrative Expenses - Chief Executive	14	20	20
Administrative Expenses - Direct Services	9	0	0
Administrative Expenses - Finance	46	26	27
Administrative Expenses - Transport	5	7	7
Street Cleansing	1,489	1,539	1,564
Support - Audit Function	186	187	214
Support - Exchequer and Procurement	159	158	207
Support - Finance Function	214	256	256
Support - General Admin	171	178	182
Support - Direct Services	50	50	71
Support - Procurement	7	7	7
Direct Services Trading account	213	(253)	(217)
Public Conveniences	54	47	36
Treasury Management	120	124	126
<b>Total Service Expenditure</b>	<b>7,234</b>	<b>6,526</b>	<b>6,318</b>

## Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Finance &amp; Trading</b>			
Pay Costs	5,474	5,804	6,069
Premises and Grounds	1,154	1,136	1,149
Transport	3,137	3,414	3,474
Supplies & Services	1,471	1,490	1,519
Supplies & Services IT	86	17	53
Agency & Contracted	3,310	2,507	2,294
Agency & Contracted - Partnerships	178	178	192
Agency & Contracted - Direct Services	4,255	4,421	4,555
Support Services	274	274	274
Funds drawn to/from Reserves	169	(63)	(37)
Capital Charges	317	445	472
Income - Other	(1,096)	(859)	(653)
Income - Gov Gnts	(1,668)	0	(33)
Income - Fees and Charges	(3,408)	(5,404)	(6,047)
Recharges	(6,255)	(6,530)	(6,666)
Recharges - Partnerships	(163)	(302)	(296)
<b>Total Service Expenditure</b>	<b>7,234</b>	<b>6,526</b>	<b>6,318</b>

## Analysis of budget changes between 21/22 and 22/23

<b>Base Budget 2021/22</b>	6,526
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	228
Planned savings agreed previous years	(431)
<u>SCIA 2022/23</u>	
22/23 SCIA 6 Environmental Enforcement Software	20
22/23 SCIA 7 Audit Software Upgrade	16
22/23 SCIA 8 Car Parks Business Rates	(12)
22/23 SCIA14 Markets: Swanley Sunday Market 6 month trial	(94)
Other Adjustments	65
<b>Proposed Budget 2022/23</b>	<b>6,318</b>

## Net Service Expenditure analysed by Service

	Actuals 20/21 £'000	Budget 21/22 £'000	Budget 22/23 £'000
<b>People &amp; Places</b>			
All Weather Pitch	(5)	(5)	(5)
Business Area Improvement Fund	0	0	0
Practical Support Self-Isolating COVID 19	0	0	0
Compliance & Enforcement	0	0	0
Community Safety	190	160	130
Community Development Service Provisions	(6)	(6)	(6)
Community Housing Fund	0	0	0
The Community Plan	47	21	38
Contain Outbreak Management Fund 2021/22	0	0	0
Domestic Abuse Duty	0	0	0
Dunton Green Projects - S106	0	0	0
Energy Efficiency	0	0	0
Grants to Organisations	182	185	200
Gypsy Sites	(1)	(11)	(6)
Health Improvements	42	48	34
Homeless	427	429	671
Housing Clinically Extremely Vulnerable 21/22	0	0	0
Housing Register	58	37	46
Kent Housing Group Grant	0	0	0
Disabled Facilities Grant Administration	(50)	(50)	(50)
Housing	160	186	162
Housing Initiatives	49	56	63
Next Steps Accommodation Programme	20	0	0
Housing Pathway Co-ordinator	0	0	0
Homelessness Prevention	128	0	0
Needs and Stock Surveys	0	0	0
Housing Energy Retraining Options (HERO)	48	130	64
KCC- Household Support Fund	0	0	0
KCC Helping Hands	0	0	0
Leisure Contract	118	112	341
Leisure Development	20	21	21
Local Strategic Partnership	0	0	4
Partnership - Home Office	0	0	0
Police & Crime Commissioners (PCCs)	0	0	0
Private Sector Housing	295	284	265
Rough Sleepers Initiative (4)	0	0	0
Admin Expenses - People & Places Communities	27	22	23
Admin Expenses - People & Places Housing	7	0	0
Sevenoaks Switch and Save	3	0	0
One You - Your Home Project	0	0	0
One You KPH	0	0	0
Community Sports Activation Fund	0	0	0
Dementia Area Project - Run Walk Push	0	0	0
One You Health Checks	0	0	0
Homelessness Funding	3	(122)	0
PCT Initiatives	0	0	0
Sportivate Inclusive Archery Project	0	0	0
Sport Satellite Clubs	0	0	0
Troubled Families Project	0	0	0
KCC Specialist Weight Management	0	0	0
Youth	45	50	66
<b>Total Service Expenditure</b>	<b>1,805</b>	<b>1,548</b>	<b>2,061</b>



## Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>People &amp; Places</b>			
Pay Costs	1,594	1,442	1,471
Premises and Grounds	10	10	10
Transport	11	14	10
Supplies & Services	93	75	79
Supplies & Services IT	36	0	0
Agency & Contracted	811	396	430
Agency & Contracted - Direct Services	2	0	0
Transfer Payments - Other	1,242	329	539
Funds drawn to/from Reserves	(318)	284	279
Capital Charges	0	0	174
Income - Other	(851)	(786)	(816)
Income - Gov Gnts	(213)	0	0
Income - Fees and Charges	(609)	(217)	(116)
Recharges	(3)	0	0
<b>Total Service Expenditure</b>	<b>1,805</b>	<b>1,548</b>	<b>2,061</b>

## Analysis of budget changes between 21/22 and 22/23

<b>Base Budget 2021/22</b>	1,548
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	30
Planned savings agreed previous years	0
<u>SCIAs 2022/23</u>	
22/23 SCIA 1 Temporary Accommodation 2 years only	300
22/23 SCIA 2 Temporary Accommodation Charge	(36)
22/23 SCIA 3 Hever Road Rental Collection	(7)
22/23 SCIA 4 Mobile Home Inspections	(2)
22/23 White Oak Leisure Centre	235
Other Adjustments	(7)
<b>Proposed Budget 2022/23</b>	<b>2,061</b>

## Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Planning &amp; Regulatory Services</b>			
Building Control Partnership Members	0	0	0
Building Control Partnership Hub (SDC Costs)	0	0	0
Building Control	(135)	(130)	(161)
Conservation	134	120	129
Dangerous Structures	1	3	3
Dartford Environmental Hub (SDC Costs)	0	0	0
EH Commercial	282	304	320
EH Animal Control	13	22	23
EH Environmental Protection	371	346	375
Licensing Partnership Hub (Trading)	(11)	0	0
Licensing Partnership Members	0	0	0
Licensing Regime	17	44	56
Planning Policy	476	483	500
LDF Expenditure	0	0	0
Decarbonisation Fund Net ZERO 2030	0	0	65
Planning - Appeals	211	202	215
Planning - CIL Administration	(51)	(66)	(68)
Planning - Counter	(2)	(6)	(6)
Planning - Development Management	38	(69)	(72)
Planning - Enforcement	357	289	341
Planning Performance Agreement	0	0	0
Planning - Development Management - Software Project	0	0	0
Administrative Expenses - Building Control	2	12	13
Administrative Expenses - Health	2	5	5
Administrative Expenses - Licensing	2	7	7
Administrative Expenses - Planning Services	55	49	50
Taxis	8	11	7
Air Quality (Ext Funded)	0	0	0
<b>Total Service Expenditure</b>	<b>1,769</b>	<b>1,626</b>	<b>1,801</b>

## Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Planning &amp; Regulatory Services</b>			
Pay Costs	3,476	3,306	3,459
Premises and Grounds	3	5	5
Transport	4	10	11
Supplies & Services	127	128	140
Supplies & Services IT	65	2	2
Agency & Contracted	529	360	439
Agency & Contracted - Partnerships	1,102	141	155
Agency & Contracted - Direct Services	21	39	40
Transfer Payments - Other	2	0	0
Support Services	0	11	11
Funds drawn to/from Reserves	29	72	72
Income - Other	(478)	(426)	(432)
Income - Gov Gnts	0	0	0
Income - Fees and Charges	(2,783)	(1,880)	(1,946)
Recharges	(2)	0	0
Recharges - Partnerships	(325)	(143)	(155)
<b>Total Service Expenditure</b>	<b>1,769</b>	<b>1,626</b>	<b>1,801</b>

## Analysis of budget changes between 21/22 and 22/23

	1,626
<b>Base Budget 2021/22</b>	
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	34
Planned Savings agreed previous years	50
<u>SCIAs 2022/23</u>	
22/23 SCIA 9 Dev Management Additional Fee Income 2 years only	(25)
22/23 SCIA12 Building Control:	(26)
Other Adjustments	142
<b>Proposed Budget 2022/23</b>	<b>1,801</b>

## Net Service Expenditure analysed by Service

	Actuals 20/21 £'000	Budget 21/22 £'000	Budget 22/23 £'000
<b>Strategic Head Commercial and Property</b>			
Asset Maintenance Argyle Road	77	79	80
Asset Maintenance Other Corporate Properties	34	35	36
Asset Maintenance Hever Road	41	40	41
Asset Maintenance Leisure	202	190	193
Asset Maintenance Support & Salaries	192	138	142
Asset Maintenance Sewage Treatment Plants	0	9	9
Bus Station	15	8	8
Economic Development	34	38	39
Economic Development Property	441	443	455
Estates Management - Buildings	69	(16)	(13)
Housing Other Income	(15)	(14)	(14)
Housing Premises	(0)	16	17
Asset Maintenance Operatives	(12)	5	7
Administrative Expenses - Property	1	3	3
Administrative Expenses - Strategic Property	4	0	0
Support - Central Offices	504	483	496
Support - Property Function	59	52	55
Tourism	26	30	33
Leader Programme	5	0	0
West Kent Business Rates Retention	0	0	0
West Kent Enterprise Advisor Network	0	0	0
West Kent Kick Start	0	0	0
West Kent Partnership	0	0	0
West Kent Partnership Business Support	(4)	0	0
<b>Total Service Expenditure</b>	<b>1,673</b>	<b>1,536</b>	<b>1,586</b>

## Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	20/21	21/22	22/23
	£'000	£'000	£'000
<b>Strategic Head Commercial and Property</b>			
Pay Costs	876	923	1,005
Premises and Grounds	1,110	1,137	1,064
Transport	10	0	0
Supplies & Services	60	40	41
Supplies & Services IT	2	0	0
Agency & Contracted	482	18	19
Agency & Contracted - Direct Services	2	0	0
Support Services	0	41	41
Funds drawn to/from Reserves	106	100	90
Capital Charges	150	150	150
Income - Other	(285)	(429)	(301)
Income - Gov Gnts	0	0	0
Income - Fees and Charges	(814)	(232)	(301)
Recharges	(25)	(211)	(222)
<b>Total Service Expenditure</b>	<b>1,673</b>	<b>1,536</b>	<b>1,586</b>

## Analysis of budget changes between 21/22 and 22/23

<b>Base Budget 2021/22</b>	1,536
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	43
Planned Savings agreed previous years	
<u>SCIAs 2022/23</u>	
Other Adjustments	7
<b>Proposed Budget 2022/23</b>	<b>1,586</b>